

# Gert Kamstrup

## Independent consultant



### PROFESSIONAL EXPERIENCE SUMMARY

- Consultant with Oliver Wyman in Saudi Arabia, covering strategy development, program implementation, operational improvement and programme management
- Worked independently for four years, delivered projects for clients in Saudi Arabia, UAE, Canada, Ireland and the UK
- Five years with PwC's corporate finance team in London, worked on developing the global airport infrastructure business, leading UK and international projects, covering due diligence, transactions and transformation
- Ten years with Booz Allen Hamilton and Booz & Company in London, primarily focused on aviation, rail and space infrastructure sector, with significant focus on strategy, due diligence, transactions, financial modelling and economic assessments

### PROJECT EXPERIENCE SUMMARY

- Developed strategy, governance and operational practices for an Ashyab (water filling station) sector implementation engagement
- Provided program strategy and PMO support to SWCC's privatization program
- Project managed a baseline review for the National Center for Privatization, including interviews with staff and external stakeholders, review of program status, organizational design and operating model, benchmarking and the design of a staff survey
- Led the development of a dynamic 5-year traffic forecasting model for the privatized Saudi air navigation service provider
- Advisor on the transformation and corporatization of regional and domestic airports in KSA
- Supported the transformation and corporatization of KKIA and SANS in KSA, leading work on strategy and business planning
- Project managed an engagement for the Canadian government, covering due diligence and business planning, including financial and regulatory modelling, and review of privatization and other strategic options for the country's airports
- Headed a team supporting an investor's commercial and financial due diligence on Norman Manley International Airport (Jamaica)
- Led team writing a draft decree for the proposed economic regulation of the privatized air navigation services in KSA
- Produced business case for the UAE's National Search and Rescue Center in Abu Dhabi
- Managed a buy-side due diligence of an US off-airport car parking business, including demand and financial modelling, and site visits
- Worked with Dublin Airport Authority on a successful bid to secure the O&M contract for the new domestic Terminal 5 in Riyadh (KKIA)
- Supported the Government of the BVI with the procurement of a build and operate concession for the island's main airport

### EDUCATION

- MSc (econ), Aarhus University, Denmark, 1998
- BSc (econ), Aarhus University, Denmark, 1993