

# Gert Kamstrup - Independent Consultant



## Overview

- 20+ years of international consulting experience in the infrastructure sector. I have delivered and led projects in over 30 countries, covering strategy, business planning, operational analysis, financial modelling, economic cost-benefit analyses, buy and sell-side due diligence and other commercial and financial advisory work. These experiences have been gained in Big 4 Corporate Finance and top-tier strategy consultancy firms. I hold MSc (econ) and BSc (econ) degrees from Aarhus University, Denmark.

## Career Summary

- Independent Consultant (2016- ) - Projects in Saudi Arabia, UAE, Canada, Ireland and UK, working with Oliver Wyman, PwC, Dublin Airport Authority, Transport for London and Knowledge Group
- PwC Corporate Finance (Associate Director), London (2012-16) - Infrastructure projects across aviation and rail sectors, covering industry strategy, transformation, investment appraisal, due diligence and financial modelling
- Booz & Company (Senior Associate), London (2008-12) - Aviation, rail and space infrastructure sector projects, with significant focus on due diligence, transactions, financial modelling and economic assessment
- Booz Allen Hamilton (Associate), London (2002-08) - Rail sector projects, covering transactions, financial modelling and investment appraisals
- Halcrow Consulting (Consultant), London (1998-02) - Rail sector operations and infrastructure projects

## Selected experiences:

- Engagement manager on a strategy and operating model review for the National Center for Privatization (NCP) in Saudi Arabia
- Led business case, including financial and economic appraisal, on a project with the National Search and Rescue Center (NSRC) in Abu Dhabi
- Transformation and corporatisation programmes in Saudi Arabia (Riyadh airport, regional and domestic airports, and the air navigation service provider (SANS)), including strategy, target operating model, business plan, financial modelling, economic regulatory framework and traffic forecasting
- Led an independent review of the \$7bn capital expenditure estimate for the Transport for London's Piccadilly Line upgrade, covering rolling stock, depots, enabling infrastructure works and signalling
- Led due diligence and business planning, including revenue, cost, capital expenditure and regulatory modelling, on an engagement for the Canadian government, considering strategic privatisation options for the country's airports
- Led an independent review of the evidence on socio-economic impacts of a new Inner Thames Estuary Airport in London for the UK's Airports Commission (published)
- Led a cost-benefit study of the GMES (Global Monitoring Environment and Security) space programme for the European Commission (published)
- Led a feasibility study for a potential greenfield airport development in Brazil, including market assessment, in-country interviews and business plan
- UK and international airport transactions, buy and sell side advisory services covering business planning, due diligence and financial modelling
- Developed the financial modelling tool used for a value enhancing strategy for six airports in the Dominican Republic
- Reviewed the feasibility study for the Russian high speed rail line between Moscow – Kazan, including demand, revenue and cost projections and the socio-economic cost benefit assessment